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To strategically lead, develop, organise and control a professional service area (Community Cohesion and Resilience) ensuring the delivery of the service meets all Council, professional and legislative requirements. To promote the Prevent Strategy to all key partners in LBWF. To build confidence in the reporting of Hate Crime in LBWF and to lead on building resilience amongst LBFW residents to radicalisation and Hate Crime.

Generic Accountabilities	End Results/ Outcomes
Plan and ensure service delivery within a complex / diverse service area.  Control operational activities within the service area and ensure professional	The service is delivered to the quality, Council, professional and legislative standards required.
standards are delivered.	Integrated service development and delivery is informed by client, partner and stakeholder views, latest thinking, good practice and legislative requirements.
	Corporate strategies are effectively implemented within area of responsibility.
	External inspections are managed effectively.
	Service delivers excellent customer service.
Manage responses to complex	Expert opinion, advice, supports and
professional or politically sensitive issues within the area of responsibility.	interpretation is provided on all aspects of the area of responsibility, including major decisions.
	Major issues are managed through to a satisfactory conclusion.
Manage key relationships with delivery partners /providers /suppliers to commission / manage / evaluate / enhance appropriate service delivery / capacity within area of responsibility.	Feedback and complaints procedures are developed and managed. Complaints are effectively resolved.
	Customer outcomes are clearly understood and specified.
	Services / goods are delivered on time, to budget and standards agreed.
	Opportunities to improve delivery / capacity of



	provision are proactively identified and actioned.
	Suppliers and supply chains are resilient and adaptable to meet changing needs.
	Expected operational efficiencies are realised.
Develops service plans to meet strategic business goals. Ensure compliance with all internal and external standards.	Service plan and targets for area of responsibility are developed from Council's overall strategic directives and agreed and communicated within required timeframe.
	Strategic and operational input is provided to wider business planning and development.
	Progress against objectives is effectively monitored and delivered.
Ensure the development and delivery of continuous improvements in all aspects of the service.	Improvements are developed and delivered effectively.
	Stakeholder requirements are met.
Lead, motivate and develop staff to create and maintain a highly competent and participative workforce.	The team is highly competent, effective, motivated and outcomes focussed.
	Recruitment, induction, development, performance reviews, employee relations and all HR processes and planning is completed to the required standards and timescales.
	Effective team meetings take place to required timescales.
Identify, secure, deploy and manage the resources necessary for the professional service area to meet/exceed its	Resources including, equipment, people, and systems are utilised optimally and efficiently.
objectives.	Annual budget is planned, developed and delivered. Value for money is maximised.
	Financial expenditure and financial integrity are controlled to assure regulatory and Council policy compliance.
Ensure the necessary standards relating to safeguarding best practices/protocols are effectively communicated, monitored	Safeguarding standards are monitored and maintained in compliance with Council policy.
and maintained.	Appropriate safeguarding training is provided.



Implement a risk management programme and advise on issues affecting Council service areas.  Ensure the successful implementation of health and safety legislation, policies and practices.	Business threatening situations are recognised, planned for and managed or escalated as appropriate.  Systems and governance are in place to and respond promptly to critical events.  Continuous service is provided.  Risks to staff and others are assessed and managed.  Suitable health and safety instruction and training are provided.
	There is a safe working environment.
Job Specific Accountabilities:	
To make strategic recommendations for change and implementation of the whole Community Cohesion and Resilience Programme within the Council's governance structures.  Use expertise to monitor and evaluate the Council's Community Cohesion and Resilience policy, make operational decisions, set work standards, and manage delivery of that whole programme within the strategic outcomes set by the governance structures.	The Community Cohesion and Resilience programme is current, robust, and the Council leadership fully informed and engaged.
Need to ensure that quarterly progress reports are provided to the Community Safety Partnership Statutory strategic issues affecting Prevent and Hate Crime, together with exception reporting associated with performance improvement. This will also include presenting a summary of the Prevent and Hate Crime Risk Register	Develop a Prevent and Hate Crime risk resister and reinvigorate the Tension Monitoring group
The post holder will coordinate the delivery of the Prevent Channel and Hate Crime actions within the Community Safety Plan, Prevent Action Plan, Risk Register, and more broadly within their role. Strategic plans should achieve key milestones and action targets concerning Prevent Hate Crime and Counter-Extremism, and Counter-Terrorism  Operational decisions taken by the post-holder will have a major impact on the Council's Community Cohesion and Resilience Strategy and the public, affecting	Ensure Action Plans and Risk Assessments are accurate and up-to-date.  Maintain the Channel Panel  Reputational risk of the Council and partners in terms of Community Cohesion is suitably managed.



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programme.	
Ensure that the council meets or exceeds all	Overses the adherence to the Eight Benchmarks and
Eight Prevent Benchmarks and report	Oversee the adherence to the Eight Benchmarks and delegate responsibility where appropriate
quarterly on progress to the Prevent	delegate responsibility where appropriate
Steering Group and the Home Office The Community Cohesion and Resilience	
Manager is the dedicated point of contact	
on behalf of the council, for agency	
partners, such as, Counter-terrorism	Will need to have DBS and Security Clearance and
policing and the probation service to support	will need to attend MAPPA when required
managing nominals subject to the MAPPA	
responsibility authority.	
Design a creative and innovative	
programme of work across the spectrum of	
CSP priorities, interpreting the broad	
national guidance at a local level.	
	Evidence-based, needs-assessed, innovative
	programme of work is developed and delivered.
The role must respond to challenging	Programme is responsive to terrorist incidents and
situations, such as terrorist situations, both	developments.
international and domestic, which will have	
local policy and deliver implications as part	
of a high-profile programme.	
The role has to be highly responsive to	
international and local terrorist-related	
events, requiring advice and guidance in	
forming emergency press lines and internal	A robust and effective Prevent response is delivered
briefings to elected members and senior	following international and domestic incidents relating
leaders. Conflicting priorities have to be	to the programme.
managed between the Home Office	
demands and those locally from senior	
leaders and partners.	

## **Nature of Contacts**

Frequent contact with members, the Chief Executive and Management Board, Directors and Heads of Service, and senior representatives from external organisations in both the public and private sector, providing expert advice, guidance and support on complex issues.

Manage political relationships. Manage relationships with key stakeholders and delivery partners including negotiation of complex political issues / contractual agreements / amendments. High levels of tact, sensitivity and diplomacy are required.

Due to the profile of the role, the role holder	
should be mindful of their own and their	All staff in the team feel safe and informed about
team's personal safety, and ensure they	issues of personal risk.
follow local risk-mitigating actions.	



Work within a policy framework and regulatory guidelines, applying knowledge of systems, procedures and best practice. Work to broad managerial direction, within a policy framework and regulatory guidelines, to ensure performance standards are met within a framework of policy and legislation.

Control the deployment and allocation of service resources within overall corporate and legislative framework. Accountable for the performance of the service area against agreed objectives. Develop service plan for area of responsibility and contribute to term wider service planning. Professionally accountable for interventions within area of responsibility.

Manage complex / high risk issues within a framework of policy and procedures. Creative and innovative problem solving of complex issues, often in situations where there is ambiguity and a significant degree of judgement is required in relation to risks outside the remit of existing policy. Think and act strategically in decision making in a complex professional and political environment.

Development of policies and procedures and strategy for own area. Lead in partnership development, working with a range of agencies and extended services to meet strategic, legislative and Government policy requirements.

Occasionally the post will be expected to work from other locations.

# **Key Facts and Figures**

Delegated responsibility for project budgets.

Effectively control significant budgets / resources.

Manage teams of staff.

### Resourcing

Budget Responsibilities: yes (whole programme)

Supervisory Responsibilities: yes (2 staff across two distinct disciplines)

### Knowledge, Skills and Experience

Expert knowledge of the PREVENT agenda and associated topics.

Skill and experience in translating national policy and legislation to local context

Experience and skill in drafting briefing notes and other communications for a variety of audiences Excellent planning and organisational skills

Advanced ability and experience of staff supervision

Advanced ability to manage budgets

### **Indicative Qualifications**

Educated to degree standard or equivalent

Relevant professional qualification

The above profile is intended to describe the general nature and level of work performed by employees in this role. It is not intended to be a detailed list of all duties and responsibilities which may be required. This role profile will be supplemented and further defined by annual



objectives, which will be developed in conjunction with the post holder. It will be subject to regular review and the Council reserves the right to amend or add to the accountabilities listed.