

<b>Role Title</b>	<b>Assistant Director – Strategic Asset Management &amp; Compliance</b>
<b>Directorate</b>	<b>Place</b>
<b>Pay Scale</b>	<b>Assistant Director</b>
<b>Purpose</b>	<p>To act as lead officer providing strategic policy direction and leadership, operational management, and financial control for strategic asset management, compliance and building safety across the Council's housing stock.</p> <p>To support the Cabinet, Chief Executive and Senior Leadership Team to achieve the aims and desired outcomes of the Council.</p>
<b>Generic Accountabilities</b>	<b>End Results/Outcomes</b>
Direct, develop and control the service. Responsible for all operational decision making and management of the service.	<p>Activities within the service are directed and controlled to ensure the required outcomes and standards are delivered either directly; through commissioned or funded services; or via community empowerment.</p>
<p>Service strategy and policy formulation and implementation are aligned to the Council's overall corporate strategy and objectives.</p> <p>Actively contribute to the corporate management and strategic direction of the council as part of the Directorate Management Team.</p>	<p>Service strategy is developed, agreed, and implemented.</p> <p>Service priorities are established.</p> <p>Changing priorities and external requirements are anticipated and assessed.</p> <p>Innovative approaches and responses are developed and delivered.</p>
<p>Ensure the development and implementation of policy, systems, processes, performance criteria governance frameworks, and procedures within area of responsibility meet strategic / operational requirements, internal and external reporting requirements and ensure compliance with external legislation and regulations.</p>	<p>Policies and controls ensure that the area of responsibility is compliant with all relevant legislation, codes, regulations, guidelines, standards, and best practice.</p> <p>Governance frameworks have clear accountabilities and effectiveness is measurable.</p> <p>Compliance is monitored and ensured.</p> <p>Action is taken to resolve any issues identified.</p>
<p>Accountable for the strategic and operational planning and delivery of the service targets and objectives. Ensure the service's plan and performance (either directly or through commissioned / managed services) result in the implementation of agreed Council strategies, policies, and outcomes.</p>	<p>Policy direction is translated into service outcomes.</p> <p>Service and business plans and targets are developed, communicated, cascaded, and monitored.</p> <p>Robust performance and quality management systems and procedures are in place and meet all requirements.</p> <p>Performance, quality, and contractual compliance are managed effectively.</p>

<p>Input to the strategic planning of the wider organisation.</p>	
<p>Advise Senior Leadership Team and Members on issues relevant to the service. Provide challenge and advice to colleagues, managers, and partner organisations.</p>	<p>Act as lead professional adviser in area of responsibility.</p> <p>Strategic advice, critical challenge and moderation are provided in relation to all aspects of the service and wider council / partner activities as appropriate.</p>
<p>Develop and manage stakeholder relationships. Ensure the service has good relationships with Council Members, other service areas, customers, the public and the media.</p>	<p>Good working relationships with associated and affected interest groups / key stakeholders are established, promoted, fostered, and sustained.</p> <p>Customer comments and complaints are used to improve service performance.</p> <p>The Council is represented on local, regional and national forums.</p>
<p>Develop opportunities for partnership working both within and outside the council. Lead on relevant partnerships between the Council and other public, private, voluntary and community sector bodies.</p>	<p>Where appropriate, delivery of the service is achieved / supported through partnerships.</p> <p>Partnership working is led effectively.</p> <p>Best practice is identified, shared, and promoted.</p>
<p>Provide leadership and direction for the service, to ensure the delivery of timely and appropriate services to customers.</p>	<p>The service is led by a professional, motivated, and effective management team.</p> <p>Recruitment, induction development, performance review, employee relations and all HR processes and planning are completed to the required standards and timescales.</p> <p>Deficiencies and underperformance are actively resolved.</p> <p>Effective team meetings take place.</p>
<p>Identify, secure, deploy and manage the resources necessary for the service to meet/ exceed its objectives.</p>	<p>Appropriate organisation structures and processes are developed and implemented to meet changing organisational requirements.</p> <p>Resources are effectively and efficiently deployed to achieve service objectives.</p>

<p>Direct and control the financial expenditure and integrity of the service.</p>	<p>Budgets and financial risk are monitored and managed in compliance with organisational requirements.</p> <p>The service is delivered within agreed budget.</p> <p>Funding from external sources is identified and secured where appropriate.</p> <p>Value for money is maximised.</p>
<p>Direct and implement a comprehensive risk management programme for the service.</p>	<p>Operational, financial, regulatory and political risk are identified and managed in accordance with Local Government and national working practices.</p>
<p>Ensure that the capacity to respond positively to change is enhanced, “traditional thinking” is challenged, and innovative solutions are pursued throughout the area of responsibility.</p>	<p>Necessary changes to culture and practice are implemented and sustained.</p> <p>Conditions for others to perform and to innovate are created.</p> <p>Improvement of the service is focussed and driven to meet strategic objectives and improve service user outcomes.</p>
<p>Plan and direct / sponsor significant strategic programmes, projects, and initiatives, both within the service area and across the council / partnerships.</p>	<p>Major change /complex multi-disciplinary programmes are monitored, and directional control provided.</p> <p>Resources required to deliver the project / programme are secured.</p> <p>Projects / programmes have clear and assigned accountabilities and achieve their objectives.</p>
<p><b>Role Specific Accountabilities</b></p>	
<p>Responsible for statutory and regulatory compliance across Gas Servicing, Lift Maintenance, Fire Safety, Asbestos, Electrical Testing and Water Management and other associated risks to ensure building safety and keep tenants safe.</p>	<p>Council meets statutory and regulatory compliance both directly and through managing maintenance and inspection contracts for service.</p> <p>All compliance, policies &amp; risk assessments are kept up to date and incorporate any changes to the related statutory or regulatory legislation.</p>
<p>Lead on development, delivery &amp; review of strategic asset management data and strategy across the Council's housing stock in line with the Council's wider Capital Strategy Asset Management and net zero ambitions</p>	<p>Council housing stock is effectively managed as part of agreed asset management strategy.</p> <p>Stock data is accurately recorded, maintained and stored in compliance with national standards.</p> <p>Energy efficiency of Council housing stock is improved in line with targets set out in Council's Climate Action plan to make sure they are compatible with a net zero future.</p>

<p>Development and maintenance of the Council's 10-year housing capital programme. Oversight and ownership of all building cost inputs into the Council's 30-year HRA Business Plan.</p>	<p>10-year housing capital programme is effectively managed and delivered.</p>
<p>Ensure contracts are managed efficiently and effectively in accordance with the organisation's performance framework</p>	<p>Resources are secured and contracts managed effectively. Long-term performance framework contracts are effectively managed.</p>
<p>Fulfil strategic role in Housing Management &amp; Assets service area, proactively contributing to business planning, budget management, identifying service improvements, and harnessing technology to deliver services that demonstrate value for money, and achieve high levels of compliance and customer satisfaction.</p>	<p>Ensure resources are well managed and effectively deployed to the best possible effects assuring value for money in all activities. Budgets are planned and managed effectively with appropriate project and financial planning and reporting undertaken. Ensure consistent management of compliance with a keen interest in obtaining customer satisfaction.</p>

#### **Nature of Contacts**

Members, the Chief Executive, Strategic Directors, Heads of Service and equivalent levels in external bodies, private sector and partner organisations to advise, discuss, challenge and influence. Establish and lead partnership working with internal / external services / organisations and liaise with national bodies.

Manage complex political relationships. Manage relationships with key stakeholders and delivery partners including negotiation of complex political / strategic / commercial issues.

Manage confidential, challenging and highly sensitive issues / situations, which involve significant negotiation, persuasion and influencing skills. Interaction with others and the ability to successfully influence and motivate are fundamental to the role.

Develop and foster effective external working relationships with key influential people within the community, in government and other appropriate public bodies, in order to address key strategic issues facing Housing, Regeneration and Growth Services in the Borough.

Develop working partnerships with other Council services and relevant organisations/agencies so that strategies and policies are developed to attract the maximum commitment to their execution and the achievement of their goals and targets Corporate responsibilities.

Direct line management of a Senior Management Team.

## Procedural Context

### Reports to: Director of Housing Management & Assets

Lead and control a Council service. Accountable for operational and strategic implementation of decisions and direction for the service and for project / programme management for cross cutting corporate and partnership initiatives.

Accountable for the integration of a range of professional /operational areas which are critical to the success of the organisation and for performance and service delivery across the service.

Breadth of vision and strategic and innovative problem solving involves thinking within a general framework of strategic direction in situations where there are often aspects which are ambiguous, intangible or unstructured. A significant degree of evaluative judgement is required in relation to risks and issues, with the ability to identify the potential impact of a wide range of changing and potentially conflicting internal and external factors. Conclusions and decisions seize opportunities and mitigate risks.

Direction setting, planning and prioritisation is over a number of years to ensure the service achieves its strategic goals, reviewing and adjusting to take account of the risks and opportunities presented by a changing political and regulatory environment.

## Key Facts and Figures

Monitor and control the budget of a council service

Decisions will impact across own service, the wider Council and its partnerships.

Employees directly managed will be senior management teams, each responsible for significant resources and operational service delivery.

## Resourcing

**Budget Responsibilities:** £20m

**Supervisory Responsibilities:**

Direct reports:

1x Head of Service with expectation that the team will grow (indicative 3 Heads of Service min plus 15-20 indirect reports)

## Knowledge, Skills and Experience

- Significant Housing property and asset management experience including managing compliance services.

- Significant senior strategic management experience, including translating organisational drivers into strategic objectives, longer term plans, new ways of working and specific outcomes, for a portfolio of services in a large public sector organisation (preferably local government).
- Proven ability to manage a wide variety of activities across a range of professional areas of expertise and oversee their achievement of the organisation's strategic goals.
- Extensive knowledge of the major issues facing local government, particularly in the areas of housing, planning, and regeneration.
- Extensive and comprehensive knowledge and understanding of the national policy context, requirements and future direction for relevant service areas.
- Experience of commissioning and clienting significant programmes of work; including contract management skills and knowledge and understanding of procurement, construction, and land acquisition and assembly.
- Experience of leading funding bids; assessing different financial models; options appraisal; scenario testing; and knowledge and understanding of commercialisation, registered providers, and different housing delivery routes.
- Proven track record of accountability for significant budgets and ensuring the delivery of services within agreed resources.
- Proven ability to drive through and deliver effective performance management within own organisation and understanding of the performance management process in partnership arrangements.
- Significant experience of creating, leading and sustaining partnerships both internally and externally to achieve shared objectives and synergies.
- Experience in persuading a wide range of stakeholders to work together, encouraging an organisational focus on the needs of the community.
- Authority and credibility to work effectively in a political environment and establish positive relationships with Members.
- Excellent interpersonal and communication and presentation skills, with proven ability to communicate effectively to a wide range of audiences both horizontally and vertically throughout the organisation.
- Proven track record of operating strategically to identify, initiate and oversee corporate projects and policy development.

#### **Indicative Qualifications**

Educated to degree level or equivalent standard.

Post graduate qualification.

Relevant professional qualification desirable

The above profile is intended to describe the general nature and level of work performed by employees in this role. It is not intended to be a detailed list of all duties and responsibilities which may be required. This role profile will be supplemented and further defined by annual objectives, which will be developed in conjunction with the post holder. It will be subject to regular review and the Council reserves the right to amend or add to the accountabilities listed.